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2. b) two concepts of Conflict Mgmt   
   i) Definition: a process that begins when one party perceives the other party as negatively affecting something that the first party cares about  
   -> Japan thinks that China is “unilaterally threatening the existing international order”.   
   ii) types of conflicts in the org: inter-organisational conflict  
   -> China and Japan have a “long running row over ownership of the Senkaku/Diaoyu islands”; they have opposing/incompatible goals over the ownership of the islands, leading to “strained” ties and thus tension  
   iii) potential causes of conflict: competition for scarce resources\*  
   -> the diaoyu/senkaku islands are said to be bountiful in resources, but is not mentioned in article…